

The Flannels Group (ROI) Limited
Directors' Report and Financial Statements
From the Financial Year Ended 27 April 2025

THE FLANNELS GROUP (ROI) LIMITED

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THE FLANNELS GROUP (ROI) LIMITED

Company Information

| | |
|-------------------|--|
| Directors | Leonard Brassel Paul Crowley Alastair Dick |
| Secretary | Robert Palmer |
| Company number | 707468 |
| Registered office | Heaton House IDA Business Park Whitestown Tallaght Dublin 24 |
| Auditor | RSM Ireland Business Advisory Limited Statutory Audit Firm Block D, Iveagh Court, Harcourt Rd, Dublin 2 D02 VH94 |
| Bankers | Allied Irish Banks, p.l.c. 10 Molesworth Street Dublin 2 |
| Solicitors | Eversheds Sutherland Earlsfort Terrace Dublin 2 |

Directors' Report

The directors present their annual report and the audited financial statements of The Flannels Group (ROI) Limited (the 'company') for the financial year ended 27 April 2025.

Directors

The names of the persons who at any time during the financial period were directors of the company are as follows:

Leonard Brassel
Paul Crowley
Alastair Dick

Company secretary

Robert Palmer

Principal activities and business review

The principal activity of the company is selling high-end premium luxury fashion brands. The company's key performance indicators are as follows:

| | Year ended 27 April 2025 | Period ended 28 April 2024 |
|----------------|-----------------------------|-------------------------------|
| | € | € |
| Turnover | 7,775,188 | 8,477,472 |
| Gross profit | 2,721,700 | 2,735,924 |
| Operating loss | (14,313,497) | (5,500,530) |

The operating loss includes a provision for an onerous lease of €6,022,221 (2024: €nil), and an impairment of assets arising due to the onerous lease of €3,740,412 (2024: €nil). The operating loss also includes depreciation of €3,354,141 (2024: €3,304,887). These had a significant impact on the operating loss for the year.

Principal risks and uncertainties

The company faces the typical risks you would associate with the retail sector risks and the directors feel that they are taking the appropriate actions to mitigate these risks.

Key staff

The company's future success and financial strength depends on its ability to attract, retain and motivate highly skilled and qualified personnel. The loss of services of key employees could have a negative impact on the company's future success and financial strength. Good employee relations are vital to the company and the success of its business.

Supply chain

Any disruption or other adverse event affecting the company's relationship with any of its major manufacturers or suppliers, or a failure to replace any of its major manufacturers or suppliers on commercially reasonable terms, could have an adverse effect on the company's business, operating profit or overall financial condition.

Directors' Report

Principal risks and uncertainties (continued)

Economic risk

The company is faced with many economic risks, such as soaring rate of inflation, the cost of energy crisis, rising interest rates and a potential recession. The Directors continue to monitor all these situations very closely and their potential impact on the business.

Likely future developments

The directors are not expecting to make any significant changes in the nature of the business in the near future.

Dividends

During the financial period, the directors did not recommend payment of a dividend.

Political donations

During the financial period, the company made no political donations and did not incur any political expenditure.

Research and development

The company did not engage in any research or development activity during the financial period.

Directors and secretary and their interests

In accordance with Section 329 (1) to (4) of the Companies Act 2014, none of the directors or the secretary who held office at the period end date or at any time during the period held any interest in shares of the company or group companies greater than 1% of the nominal value of the shares of those companies.

Accounting records

The measures taken by the directors to secure compliance with the requirements of sections 281 to 285 of the Companies Act 2014 with regard to the keeping of accounting records are the implementation of necessary policies and procedures for recording transactions, the employment of competent accounting personnel with appropriate expertise and the provision of adequate resources to the financial function. The accounting records of the company are located at Heaton House, IDA Business Park, Whitestown, Tallaght, Dublin 24.

Directors' Report

Relevant audit information

In the case of each of the persons who are directors at the time this report is approved in accordance with section 330 of Companies Act 2014:

- so far as each director is aware, there is no relevant audit information of which the company's statutory auditors are unaware, and
- each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's statutory auditors are aware of that information.

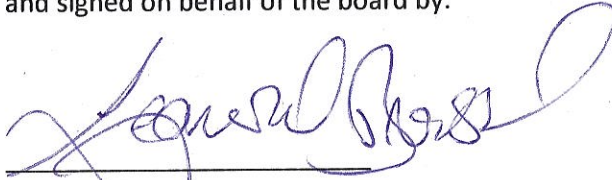
Events after the reporting period

There are no events since the balance sheet date which require disclosure in, or amendments to the financial statements.

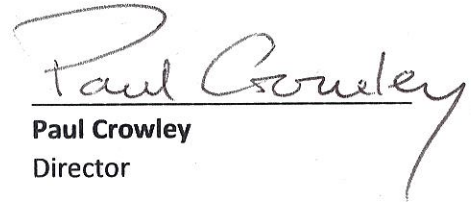
Auditors

RSM Ireland Business Advisory Limited, t/a RSM Ireland, have expressed their willingness to continue in office in accordance with the provisions of Section 383(2) of the Companies Act 2014.

This report was approved by the board of directors on11/12/2025.....
and signed on behalf of the board by:



Leonard Brassel
Director



Paul Crowley
Director

Directors' Responsibilities Statement

The directors are responsible for preparing the directors' report and the financial statements in accordance with applicable Irish law and regulations.

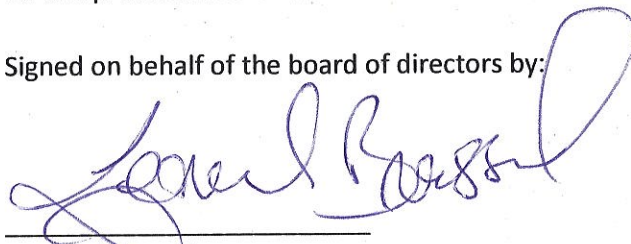
Irish company law requires the directors to prepare financial statements for each financial period. Under the law, the directors have elected to prepare the financial statements in accordance with the Companies Act 2014 and FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" issued by the Financial Reporting Council. Under company law, the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the assets, liabilities and financial position of the company as at the financial period end date and of the profit or loss of the company for the financial period and otherwise comply with the Companies Act 2014.

In preparing these financial statements, the directors are required to:

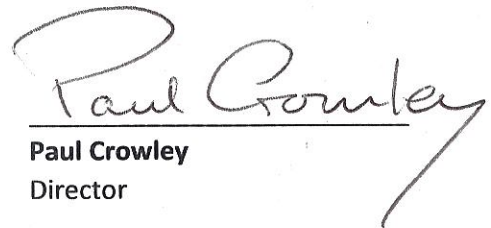
- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether the financial statements have been prepared in accordance with applicable accounting standards, identify those standards, and note the effect and the reasons for any material departure from those standards; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for ensuring that the company keeps or causes to be kept adequate accounting records which correctly explain and record the transactions of the company, enable at any time the assets, liabilities, financial position and profit or loss of the company to be determined with reasonable accuracy, enable them to ensure that the financial statements and directors report comply with the Companies Act 2014 and enable the financial statements to be audited. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Signed on behalf of the board of directors by:



Leonard Brassel
Director



Paul Crowley
Director

Independent auditor's report to the members of
The Flannels Group (ROI) Limited
for the financial year ended 27 April 2025



Opinion

We have audited the financial statements of The Flannels Group (ROI) Limited (the "company") for the period ended 27 April 2025 which comprise the statement of comprehensive income, balance sheet, statement of changes in equity and notes to the financial statements, including the summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is Irish Law and FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' issued by the Financial Reporting Council.

In our opinion, the financial statements:

- give a true and fair view of the assets, liabilities and financial position of the company as at 27 April 2025 and of its loss for the period then ended;
- have been properly prepared in accordance with FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been properly prepared in accordance with the requirements of the Companies Act 2014.

Basis of opinion

We conducted our audit in accordance with International Standards on Auditing (Ireland) (ISAs (Ireland)) and applicable law. Our responsibilities under those standards are described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the company in accordance with ethical requirements that are relevant to our audit of financial statements in Ireland, including the Ethical Standard for Auditors (Ireland) issued by the Irish Auditing and Accounting Supervisory Authority, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from the date when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The directors are responsible for the other information. The other information comprises the information included in the directors' report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Independent auditor's report to the members of
The Flannels Group (ROI) Limited
for the financial year ended 27 April 2025



Other information (continued)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2014

Based solely on the work undertaken in the course of the audit, we report that:

- in our opinion, the information given in the directors' report is consistent with the financial statements; and
- in our opinion, the directors' report has been prepared in accordance with the Companies Act 2014.

We have obtained all the information and explanations which we consider necessary for the purposes of our audit.

In our opinion, the accounting records of the company were sufficient to permit the financial statements to be readily and properly audited, and financial statements are in agreement with the accounting records.

Matters on which we are required to report by exception

Based on the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the directors' report.

The Companies Act 2014 requires us to report to you if, in our opinion, the disclosures of directors' remuneration and transactions required by sections 305 to 312 of the Act are not made. We have nothing to report in this regard.

Responsibilities of directors for the financial statements

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Independent auditor's report to the members of
The Flannels Group (ROI) Limited
for the financial year ended 27 April 2025



Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (Ireland) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (Ireland), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Independent auditor's report to the members of
The Flannels Group (ROI) Limited
for the financial year ended 27 April 2025



The purpose of our audit work and to whom we owe our responsibilities

Our report is made solely to the company's members, as a body, in accordance with section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

A handwritten signature in black ink, appearing to read 'Ronan Gilmartin', written over a dotted line.

.....
Ronan Gilmartin
For and on behalf of
RSM Ireland Business Advisory Limited
Statutory Audit Firm
Block D,
Iveagh Court,
Harcourt Rd,
Dublin 2
D02 VH94

16 December 2025

Date: _____

THE FLANNELS GROUP (ROI) LIMITED

**Statement of Comprehensive Income
For the financial year ended 27 April 2025**

| | | 29/04/2024 to 27/04/2025 | 01/05/2023 to 28/04/2024 |
|--------------------------------|-------------|---|---|
| | Note | € | € |
| Turnover | 4 | 7,775,188 | 8,477,472 |
| Cost of sales | | <u>(5,053,488)</u> | <u>(5,741,548)</u> |
| Gross profit | | 2,721,700 | 2,735,924 |
| Administrative expenses | | (17,204,706) | (8,446,415) |
| Other income | | 169,509 | 209,961 |
| Operating loss before taxation | 5 | <u>(14,313,497)</u> | <u>(5,500,530)</u> |
| Corporation tax | 8 | - | - |
| Loss for the financial period | | <u>(14,313,497)</u> | <u>(5,500,530)</u> |

All the activities of the company are from continuing operations.

The notes on pages 15 to 24 form part of these financial statements.


THE FLANNELS GROUP (ROI) LIMITED

Balance Sheet
As at 27 April 2025

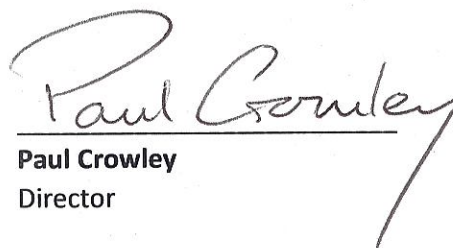
| | Note | 2025 € | 2025 € | 2024 € | 2024 € |
|---|------|----------------|---------------------|------------------|---------------------|
| Fixed assets | | | | | |
| Tangible assets | 9 | | 4,443,547 | | 11,456,156 |
| Current assets | | | | | |
| Debtors | 10 | 237,801 | | 2,100,452 | |
| Cash at bank and in hand | 11 | 625,576 | | 856,389 | |
| | | <u>863,377</u> | | <u>2,956,841</u> | |
| Creditors: amounts falling due within 1 year | 12 | | <u>(19,303,910)</u> | | <u>(20,184,490)</u> |
| Net current liabilities | | | <u>(18,440,533)</u> | | <u>(17,227,649)</u> |
| Total assets less current liabilities | | | <u>(13,996,986)</u> | | <u>(5,771,493)</u> |
| Creditors: amounts falling due after more than 1 year | 13 | | (1,991,898) | | (2,170,051) |
| Provision for liabilities | 14 | | (6,288,157) | | (22,000) |
| Net liabilities | | | <u>(22,277,041)</u> | | <u>(7,963,544)</u> |
| Capital and reserves | | | | | |
| Called up share capital | 15 | | 100 | | 100 |
| Profit and loss account | 16 | | (22,277,141) | | (7,963,644) |
| Shareholder's deficit | | | <u>(22,277,041)</u> | | <u>(7,963,544)</u> |

The notes on pages 15 to 24 form part of these financial statements.

These financial statements were approved by the Board of Directors on11/12/2025.....
and signed on behalf of the Board by:



Leonard Brasser
Director



Paul Crowley
Director

THE FLANNELS GROUP (ROI) LIMITED

Statement of Changes in Equity
For the financial year ended 27 April 2025

| | Called up share capital € | Profit & loss account € | Total equity € |
|-------------------------------|------------------------------------|----------------------------------|----------------------|
| At 28 April 2024 | 100 | (7,963,644) | (7,963,544) |
| Loss for the financial period | - | (14,313,497) | (14,313,497) |
| At 27 April 2025 | 100 | (22,277,141) | (22,277,041) |

THE FLANNELS GROUP (ROI) LIMITED

Notes to the Financial Statements For the financial year ended 27 April 2025

1. General information

The Flannels Group (ROI) Limited (the 'company'), is a private company limited by shares, registered in Republic of Ireland. The address of the registered office is Heaton House, IDA Business Park, Whitestown, Tallaght, Dublin 24.

The nature of the company's operations and its principal activities are set out in the Directors' Report.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

3. Accounting policies and measurement basis

Basis of preparation

The financial statements have been prepared on the going concern basis and in accordance with the historical cost convention modified to include certain items at fair value. The financial reporting framework that has been applied in their preparation is the Companies Act 2014 (the Act) and FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' issued by the Financial Reporting Council.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the company's accounting policies.

The financial statements are prepared in Euro, which is the functional currency of the entity.

Going concern

The directors believe that it remains appropriate to prepare the financial statements on a going concern basis. The company has obtained a letter of support from its ultimate parent company, Frasers Group PLC, which provides comfort that the company will be able to meet its liabilities as they fall due.

Notes to the Financial Statements
For the financial year ended 27 April 2025

3. Accounting policies and measurement basis (continued)

Disclosure exemptions

The company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by the FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

- the requirements of Section 7 Statement of Cash Flows;
- the requirements of Section 3 Financial Statement Presentation paragraph 3.17(d);
- the requirements of Section 33 Related Party Disclosures paragraph 33.7.

This information is included in the consolidated financial statements of Frasers Group Plc as at 27 April 2025 and these financial statements may be obtained from Frasers Group Plc's registered office address.

Judgement and key sources of estimation uncertainty

1) Impairment

In assessing impairment, management estimates the recoverable amount of each asset or cash-generating unit based on expected future cash flows and uses an interest rate to discount them. Estimation of uncertainty relates to assumptions about future operating results and the determination of a suitable discount rate.

2) Useful lives of depreciable assets

Management reviews its estimate of the useful lives of depreciable assets at each reporting date, based on the expected utilisation of the assets. Uncertainties in these estimates relate to technical and physical obsolescence that may change the utilisation of certain fixed assets.

3) Property related provisions

Property related estimates and judgments are continually evaluated and are based on historical experience, external advice and other factors, including expectations of future events and trading patterns that are believed to be reasonable under the circumstances. Where an onerous lease has been identified, the assets dedicated to each applicable store are also reviewed for impairment.

Specific assumptions which involve the use of estimates to determine the appropriate level of provision include:

1. Forecast sales by store, reflecting historic and expected future performance.
2. Forecast wages and expected direct store cost inflation.
3. The impact to gross margins due to currency fluctuations.
4. Planned store closures, relocations and impact of re-brandings
5. Lease obligations calculated to the end of the lease or where applicable break clause, or earlier estimate of expected exit date where this can be reliably estimated.

Notes to the Financial Statements
For the financial year ended 27 April 2025

3. Accounting policies and measurement basis (continued)

3) Property related provisions (continued)

Consistent with the Frasers Group Plc accounting policies and approach, the company has critically analysed its future obligations in the context of the above criteria and its expectation of future market conditions. The directors have concluded in applying these policies that the company has onerous obligations totalling €6,022,222 (2024: €nil) which have been included in the company's financial statements in the current year.

Revenue

Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

Taxation

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the company operates and generates income.

Foreign currencies

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end, foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss except when deferred in other comprehensive income as qualifying cash flow hedges.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the Profit and loss account within 'finance income or costs'. All other foreign exchange gains and losses are presented in profit or loss within 'other operating income' or 'administrative expenses'.

Notes to the Financial Statements

For the financial year ended 27 April 2025

3. Accounting policies and measurement basis (continued)

Operating leases

Lease payments are recognised as an expense over the lease term on a straight-line basis. The aggregate benefit of lease incentives is recognised as a reduction to expense over the lease term, on a straight-line basis. The unamortised portion of lease incentive is recorded as deferred lease liability within non-current liabilities in the balance sheet.

Tangible assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

The company adds to the carrying amount of an item of fixed assets the cost of replacing part of such an item when that cost is incurred if the replacement part is expected to provide incremental future benefits to the company. The carrying amount of the replaced part is derecognised. Repairs and maintenance are charged to profit or loss during the period in which they are incurred.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

| | | |
|-----------------------|-----|---------------|
| Fixtures and fittings | 20% | straight line |
|-----------------------|-----|---------------|

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the profit or loss.

Notes to the Financial Statements
For the financial year ended 27 April 2025

3. Accounting policies and measurement basis (continued)

Impairment

Assets that are subject to depreciation or amortisation are assessed at each reporting date to determine whether there is any indication that the assets are impaired. Where there is any indication that an asset may be impaired, the carrying value of the asset (or cash-generating unit to which the asset has been allocated) is tested for impairment. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's (or CGU's) fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (CGUs). Non-financial assets that have been previously impaired are reviewed at each reporting date to assess whether there is any indication that the impairment losses recognised in prior periods may no longer exist or may have decreased.

Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, including transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

Creditors

Short term creditors are measured at the transaction price. Other financial liabilities are measured initially at fair value, including transaction costs, and are measured subsequently at amortised cost using the effective interest method.

Provisions

Provisions are made where an event has taken place that gives the company a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to profit or loss in the year that the company becomes aware of the obligation and are measured at the best estimate at the reporting date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties. When payments are eventually made, they are charged to the provision carried in the balance sheet.

Notes to the Financial Statements
For the financial year ended 27 April 2025

4. Turnover

The whole of the turnover is attributable to the principal activity of the company which is wholly undertaken in Ireland.

5. Operating loss

Operating loss is stated after charging:

| | 2025 | 2024 |
|---------------------------------|------------------|-----------|
| | € | € |
| Depreciation of tangible assets | 3,354,141 | 3,304,887 |
| Impairment of tangible assets | 3,740,412 | - |
| Loss on fixed assets write off | - | 900,962 |
| Operating lease rentals | 1,130,005 | 979,996 |
| | 8,224,558 | 5,185,845 |

6. Auditors' remuneration

Audit of the financial statements for the year ended 27 April 2025 €19,500 (2024: €19,500).

7. Staff costs

The average number of retail employees employed by the company during the financial period was 59 (2024: 66).

The aggregate payroll costs incurred during the financial period were:

| | 2025 | 2024 |
|------------------------|------------------|-----------|
| | € | € |
| Wages and salaries | 1,251,860 | 1,290,992 |
| Social insurance costs | 143,197 | 128,651 |
| | 1,395,057 | 1,419,643 |

There was no director's remuneration during the financial period.

THE FLANNELS GROUP (ROI) LIMITED

Notes to the Financial Statements
For the financial year ended 27 April 2025

8. Tax on loss

| | 2025 | 2024 |
|--|---------------------|-------------|
| | € | € |
| Tax on loss | - | - |
| Reconciliation of tax on loss | | |
| | 2025 | 2024 |
| | € | € |
| Operating loss before taxation | (14,313,497) | (5,500,530) |
| Loss at corporation tax rate of 12.5% | (1,789,187) | (687,566) |
| Effect of expenses not deductible for tax purposes | 11,121 | 596,169 |
| Effect of capital allowances | 728,593 | (156,771) |
| Effect of amortisation of taxable grants | (22,269) | (191,063) |
| Effect of capital contributions received – non qualifying | - | (121,438) |
| Group relief surrender of losses | 1,071,742 | 560,669 |
| Tax on loss | - | - |
| Summary of trading losses used for corporation tax relief | | |
| Trade adjusted losses | (8,573,941) | (4,485,359) |
| Utilised as relief for losses | 8,573,941 | 4,485,359 |
| Losses carried forward for relief | - | - |

THE FLANNELS GROUP (ROI) LIMITED

**Notes to the Financial Statements
For the financial year ended 27 April 2025**

9. Tangible assets

| | Fixtures & Fittings € | Total € |
|--------------------------------------|-----------------------------|--------------------|
| Cost at 28 April 2024 | 16,606,600 | 16,606,600 |
| Additions | 81,944 | 81,944 |
| Impairment | (3,740,412) | (3,740,412) |
| At 27 April 2025 | 12,948,132 | 12,948,132 |
| Depreciation at 28 April 2024 | (5,150,444) | (5,150,444) |
| Charge for the financial period | (3,354,141) | (3,354,141) |
| At 27 April 2025 | (8,504,585) | (8,504,585) |
| Carrying amount | | |
| At 27 April 2025 | 4,443,547 | 4,443,547 |
| At 28 April 2024 | 11,456,156 | 11,456,156 |

10. Debtors

| | 2025 € | 2024 € |
|--|----------------|-----------|
| Prepayments | 230,021 | 134,129 |
| VAT refund due | 7,302 | 1,076,193 |
| Amounts owed by group undertakings (note 19) | - | 890,130 |
| Other debtors | 478 | - |
| | 237,801 | 2,100,452 |

11. Cash and cash equivalents

| | 2025 € | 2024 € |
|--------------------------|----------------|-----------|
| Cash at bank and in hand | 625,576 | 856,389 |

THE FLANNELS GROUP (ROI) LIMITED

Notes to the Financial Statements
For the financial year ended 27 April 2025

12. Creditors: amounts falling due within 1 year

| | 2025 | 2024 |
|--|-------------------|-------------------|
| | € | € |
| Trade creditors | 44,399 | 48,560 |
| Amounts owed to group undertakings (note 19) | 17,937,342 | 19,140,749 |
| PAYE and social welfare | 42,838 | 43,989 |
| Accruals | 1,101,178 | 773,039 |
| Deferred lease liability | 178,153 | 178,153 |
| | 19,303,910 | 20,184,490 |

Amounts owed to group undertakings are unsecured, interest free and repayable on demand.

13. Creditors: amounts falling due after more than 1 year

| | 2025 | 2024 |
|---|------------------|------------------|
| | € | € |
| Deferred lease liability – net of current portion | 1,991,898 | 2,170,051 |

14. Provisions for liabilities

| | Dilapidations | Onerous Lease | Insurance claims | Total |
|----------------------------|---------------|------------------|---------------------|------------------|
| | € | € | € | € |
| At 28 April 2024 | - | - | 22,000 | 22,000 |
| Charged to profit and loss | 223,297 | 6,022,221 | 20,639 | 6,266,157 |
| At 27 April 2025 | 223,297 | 6,022,221 | 42,639 | 6,288,157 |

15. Share capital

| | 2025 | 2024 |
|---|------------|------|
| | € | € |
| Authorised share capital | | |
| 100 Ordinary shares of €1.00 each | 100 | 100 |
| Issued, called up and fully paid | | |
| 100 Ordinary shares of €1.00 each | 100 | 100 |

16. Profit and loss account

Includes all current period retained losses.

Notes to the Financial Statements
For the financial year ended 27 April 2025

17. Capital commitments

At the financial year end, the company did not have a commitment for capital expenditure (2024: Nil).

18. Operating leases

The company as lessee

The total future minimum lease payments under non-cancellable operating leases are as follows:

| | 2025 | 2024 |
|--|-------------------|-------------------|
| | € | € |
| Not later than 1 year | 1,250,000 | 1,250,000 |
| Later than 1 year and not later than 5 years | 4,256,575 | 4,705,342 |
| Later than 5 years | 5,746,849 | 6,544,658 |
| | <u>11,253,424</u> | <u>12,500,000</u> |

19. Related party transactions

The company has taken advantage of the exemption in FRS 102 (Section 33) "Related Party disclosures" not to disclose related party transactions with group companies in the financial statements, as it is a wholly owned member of the group.

20. Events after the reporting period

There are no events since the balance sheet date which require disclosure in, or amendments to the financial statements.

21. Controlling party

The parent company is Heatons Limited, a company incorporated in the Republic of Ireland.

The smallest and largest group into which the results of the company is consolidated is headed by Frasers Group Plc. The consolidated financial statements of Frasers Group Plc, are available from its registered office at Unit A, Brooks Park East, Shirebrook, NG20 8RY, United Kingdom.

22. Approval of financial statements

The board of directors approved these financial statements and authorised them for issue on

11/12/2025